TESTS FOR LECTURE 2

The Concept of Enterprise Architecture

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Question 1: What is the most appropriate metaphor for enterprise architecture? (Single)

- 1. Comprehensive blueprint
- 2. Fundamental structure of an organization
- 3. Communication medium
- 4. Complete expression of an enterprise

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: What Is Enterprise Architecture?

Question 2: Which EA domains are business-enabling, or functional? (Multiple)

- 1. Business
- 2. Applications
- 3. Data
- 4. Integration
- 5. Infrastructure
- 6. Security

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: What Is Enterprise Architecture?

Question 3: Which statements regarding the practice of enterprise architecture are true? (Multiple)

- 1. An EA practice involves mostly IT managers and subject-matter experts
- 2. Organizationally, an EA practice is positioned between strategic management and project management
- 3. An EA practice has a clearly defined scope and boundaries in the organizational context
- 4. An EA practice is largely a standalone activity carried out in isolation from other organizational processes
- 5. An EA practice translates abstract business considerations into the designs of concrete IT solutions
- 6. An EA practice is a multifaceted organizational practice embracing all EA-related artifacts, people, processes and their interaction

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Practice of Enterprise Architecture

Question 4: What is duality of EA artifacts? (Single)

- 1. Ambiguity of EA artifacts that allows two different conflicting interpretations simultaneously
- 2. Ability of EA artifacts to provide information relevant to two different audiences simultaneously
- 3. Capacity of EA artifacts to contain both planning decisions and documented facts simultaneously

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Question 5: Why is duality of EA artifacts so important? (Single)

- 1. Duality allows EA artifacts to have many usage scenarios and serve multiple different purposes in organizations
- 2. Duality allows using EA artifacts by more than one architect simultaneously without mutual interference
- 3. Duality allows using EA artifacts as a means of communication between different groups of actors

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Explanation: [The full teaching pack is available on request to the author]

Question 6: Which information is characteristic for decisions EA artifacts? (Multiple)

- 1. Documentation of the current state
- 2. Depiction of the short-term future state
- 3. Description of the mid-term future
- 4. Outline of the long-term future
- 5. Stateless rules having certain implications for the future
- 6. The list of goals important for the company in the long run

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Explanation: [The full teaching pack is available on request to the author]

Question 7: Which statements regarding permanent EA artifacts are true? (Multiple)

- 1. Permanent EA artifacts typically cover broad organizational scopes
- 2. Permanent EA artifacts are often created for specific IT initiatives
- 3. Permanent EA artifacts should be periodically redeveloped from scratch, often on a yearly basis
- 4. Permanent EA artifacts are usually created only once and then continuously updated
- 5. Permanent EA artifacts are rarely, if ever, discarded
- 6. Permanent EA artifacts almost never change

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Explanation: [The full teaching pack is available on request to the author]

Question 8: What is the most critical success factor for developing decisions EA artifacts? (Single)

- 1. Active involvement of all stakeholders
- 2. Precision and accuracy of all descriptions
- 3. Comprehensiveness of the resulting documentation
- 4. The use of formal modeling languages

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Role of Architects in Enterprise Architecture Practice

Question 9: Which statements regarding the role of architects in an EA practice are true? (Multiple)

- 1. Architects create and maintain facts EA artifacts essentially alone
- 2. Architects are sole actors of an EA practice
- 3. Architects develop decisions EA artifacts with the involvement of all relevant stakeholders
- 4. Architects understand IT better than everyone else and decide what IT should do on behalf of the whole organization
- 5. Architects communicate mostly with IT specialists and subject-matter experts

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Role of Architects in Enterprise Architecture Practice

Question 10: Which statements regarding architecture functions are true? (Multiple)

- 1. Architecture functions add direct and measurable business value to organizations
- 2. Architecture functions in most cases report directly to CIOs
- 3. Architecture functions always employ enterprise architects and solution architects
- 4. Architecture functions are typically embodied as planning subunits of IT departments
- 5. The ideal structure of architecture functions is almost identical for all organizations
- 6. Architecture functions host one or more architecture governance bodies

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: Architecture Functions in Organizations

The full teaching pack with 19 lectures, tests and other materials based on the book *The Practice of Enterprise Architecture: A Modern Approach to Business and IT Alignment*, which can be freely used for teaching purposes, adapted or translated with references to the original, is available on request to the author (visit <u>http://kotusev.com</u>)

